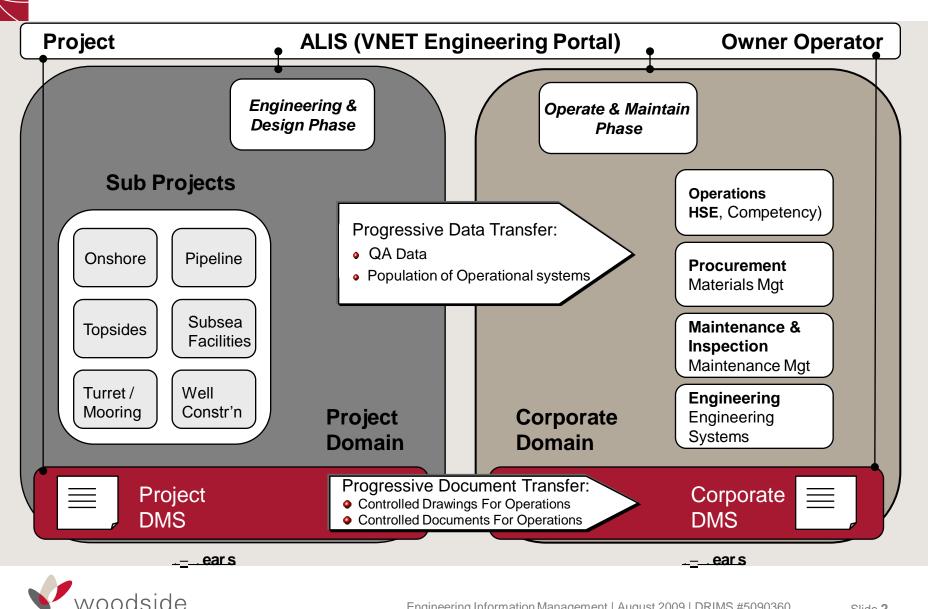
"A Guide" to Engineering Data Management for Owner Operators

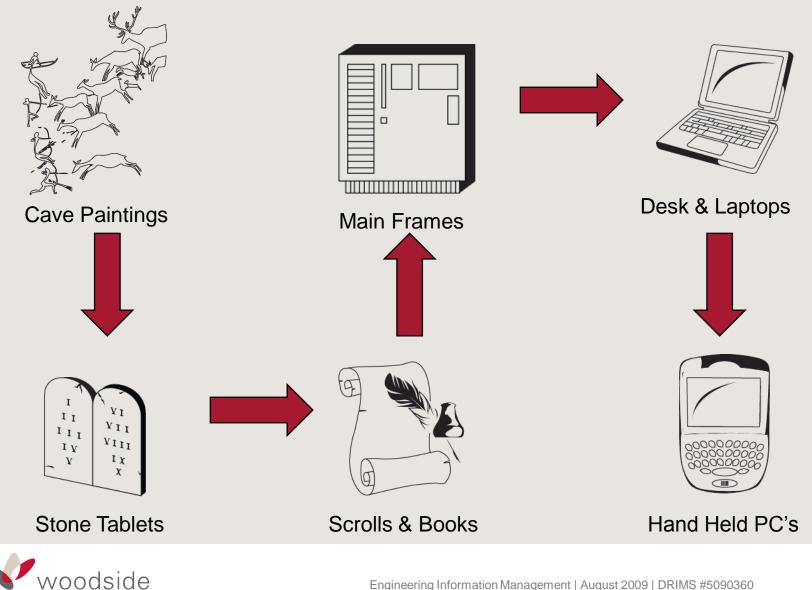
Richard Harris Production Division



Strategy for Greenfield Projects



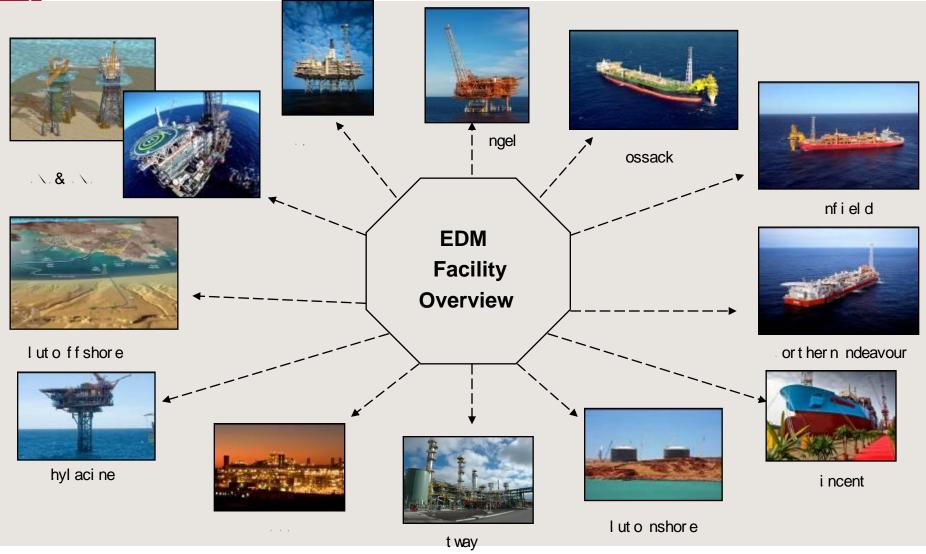
Evolution of data management





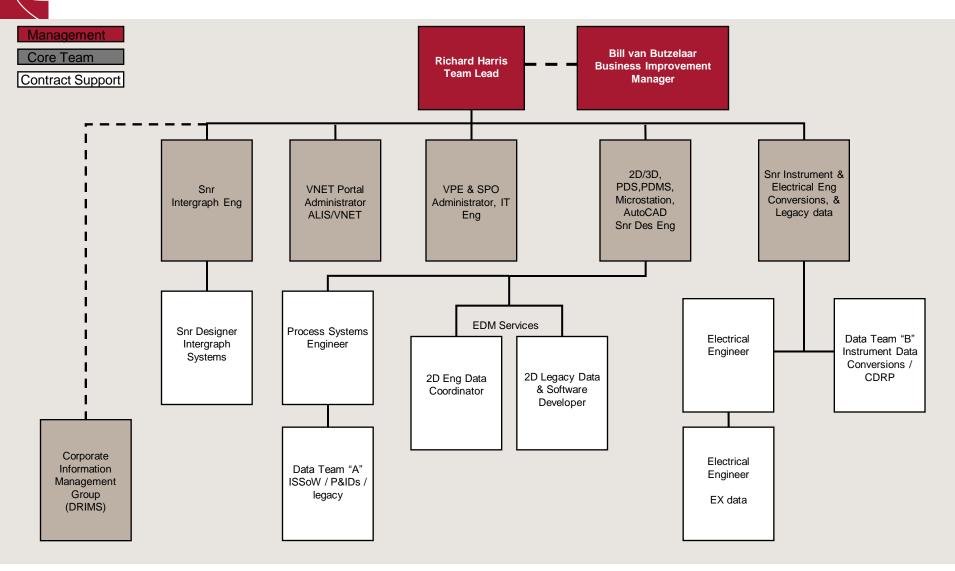
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EDM – Engineering support





EDM Team 2009





Strategic Requirements for managing Woodside EDM

- Provide ready access to engineering information
- Establish links to all related engineering data and information
- Rationalise engineering applications and data sets
- Improve the engineering data Management processes
- Enable efficient handover of project information to Operations from EPC's
- Bring WEL standards and procedures up-to-date with Best Practice EDM processes
- Enable identification and rectification of data and information inconsistencies
- Improve data integrity
- Improve access to legacy (20 years+) non-electronic information



The Challenge - Diversity of end users

Operations

- Onshore & offshore facilities operating since 1983
- Legacy data non electric format of 320,000 drawings
- Multiple styles & ways of collecting data (EPC dictated)
- Legacy satellite systems
- No single source master repositories

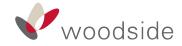
Brownfield Projects

- Multiple joint venture partners & systems
 - Variety of engineering deliverables
 - Move to electronic handover from 1998
 - Diverse set of engineering design tools

• Legacy data not linked to physical areas, units or equipment

Greenfield Projects

- Multiple EPC's
- Variety of electronic engineering tools
- · Electronic handover specified as standard
- Use of multiple engineering warehouses and libraries
- Variety of Standards



EDM Roadmap - Operations

- 1. Define key engineering deliverables, and develop process maps
- 2. Revise engineering standards & guidelines to reflect today's requirements
- 3. Develop a single metadata profile
- 4. Deploy a fully integrated suite of engineering design tools, and engineering software system & libraries (VNET, VPE, VP P&ID, SPI, SPE, PDS, PDMS)
- 5. Implement common software platforms
- 6. Develop gateways to our key systems (SAP, document management system, commissioning system, sharepoint.)
- 7. Develop an intelligent set of corporate datasheet
- 8. Replace legacy systems & migrate to new tools
- 9. Link data to engineering portal
- 10. Measure, evaluate effectiveness & achieved cost savings



EDM Roadmap – Brownfield and Greenfield Projects

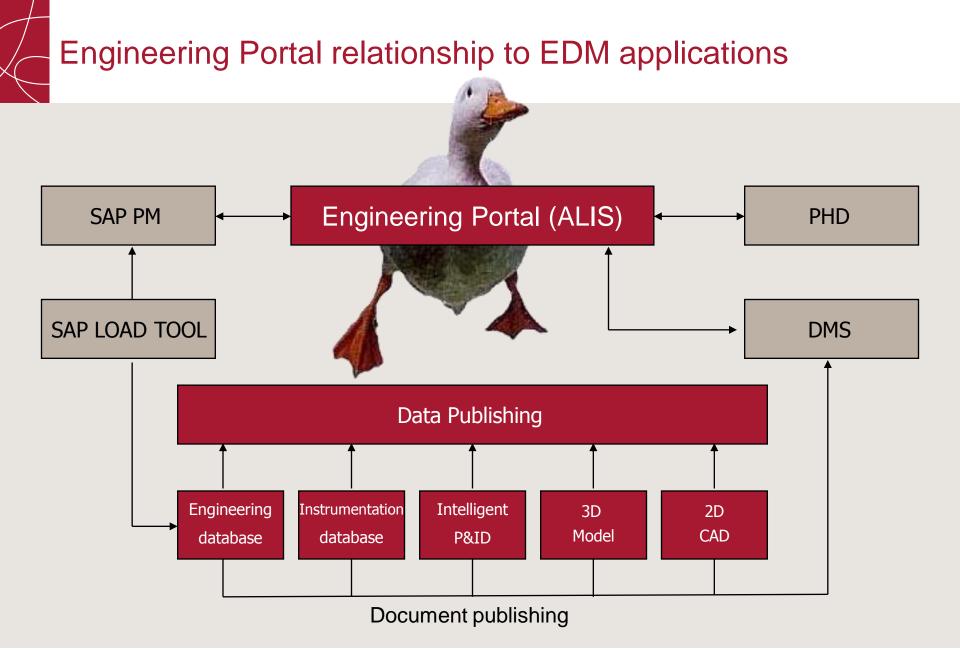
Brownfield Projects

- Deploy software systems & standards
- Provide project access to Portal & design tools
- Train & develop internal resources
- Support projects, review implementation, fine tune

Greenfield Projects

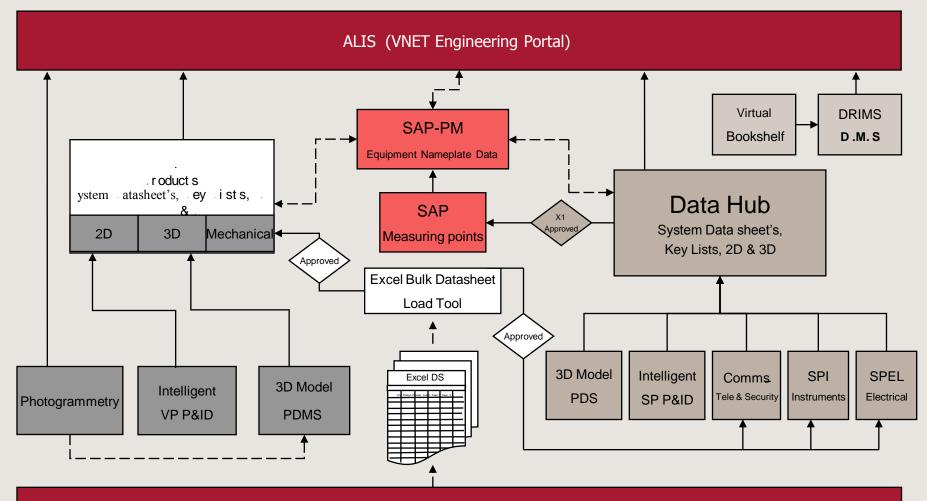
- Promote WEL software systems
- Enforce standards
- Provide up-front information engineering support
- Ensure engineering libraries are adopted (VPE, SPF, E-Warehouse)
- Issue seed files (VPE, VP P&ID, SPI, SPE) to EPC's







Engineering data interfaces



Woodside Engineering Library



Woodside Engineering Data Library

Defines the characteristics used in Design & Maintenance tools.

Attributes include:

- Short text description
- Alpha or Numeric Value
- Plus or Minus Values
- Number of Decimal places
- Design or Process Value
- Criticality of Characteristic
- Assigns a unique code to each characteristic
- · Defines where the attribute is used

Systems currently populated with library characteristics include:

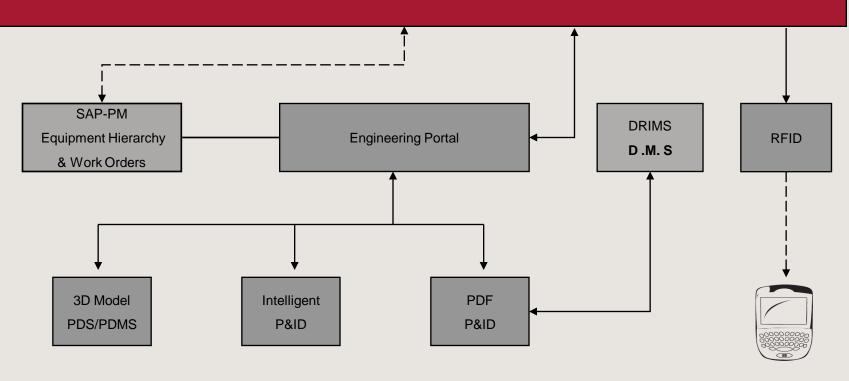
SAP-PM, VPE, VP P&ID, SPI, SPEL, SP P&ID, SPO, Corporate Data sheets, Key List Register,

& Bulk Data loading tools.



Electronic Permit System

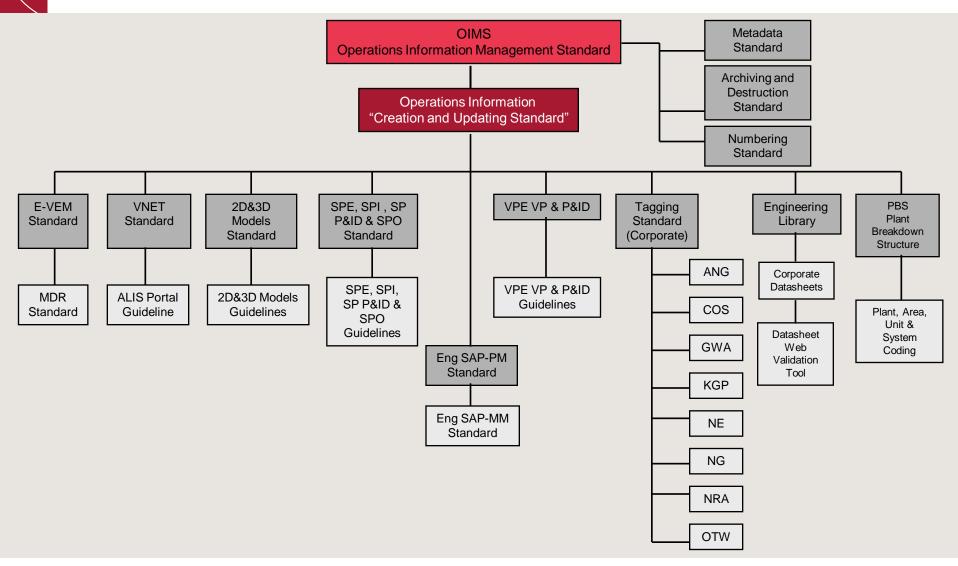
ISSoW (Electronic Permit to Work System)



Hand Held PDA's

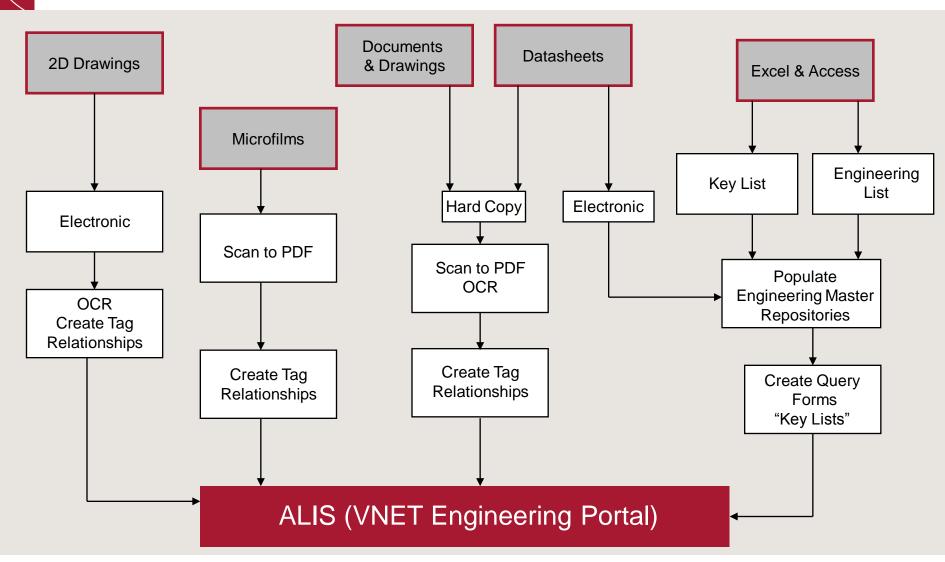


Operations Information Management Standard (OIMS)



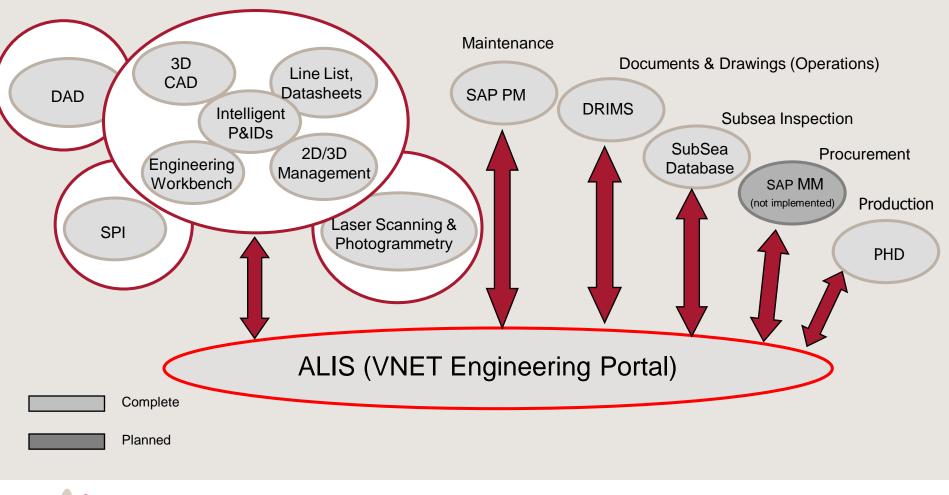


Legacy Data Migration



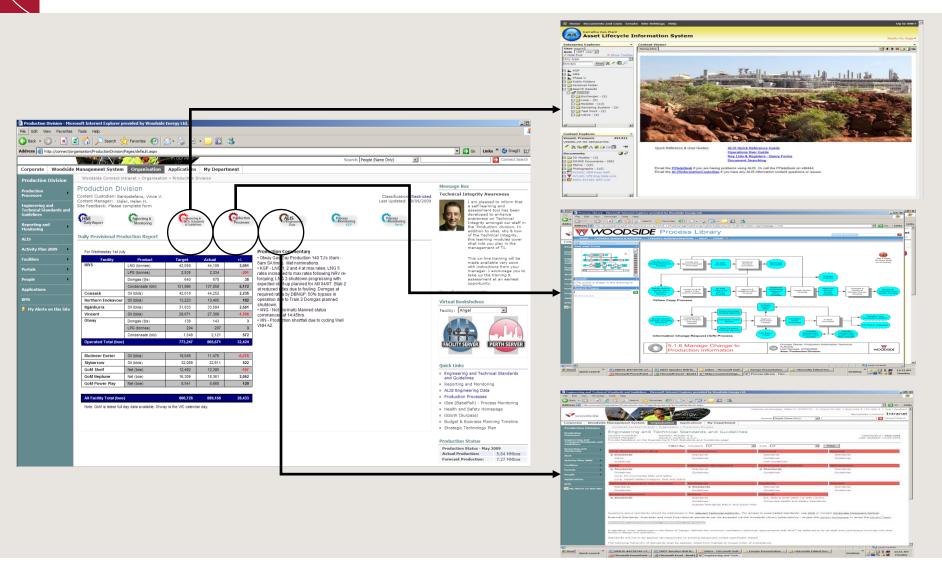


EDM Project: January 2005 to October 2009





Strategic Management



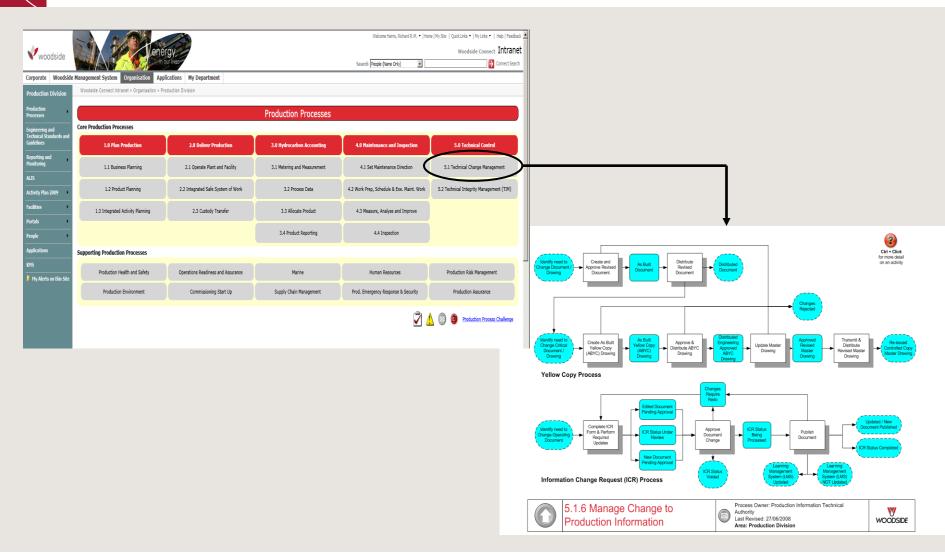


Engineering Standards

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in our lives		Search People (Name C	Dnly)	D C	med Sea		
dside Management System Organisation Applica	tions My Department						
Woodside Connect Intranet > Organisation > Produ	ction Division						
Engineering and Technical Stan	dards and Guidelines						
Content Custodian: Hamblin, Michael M.G Content Manager: Howard, Godfrey G.R				Classification: R Last Updated: 19/			
Provide Feedback on the Engineering & Tech Standard	ds and Guidelines page						
	Filter By: Discipline Electrical	Area Offshore Filter					
Civil	Commissioning	Communications	Controls				
Standards	(TA - Cordia Johnson)	(TA - Henry Chan)		tin Wypych)			
Guidelines	Standards Guidelines	Standards Guidelines	Standards Guidelines				
Electrical	Engineering Data Management	Environment	Lifting				
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(TA · Graham Ison)	(Custodian - Phil Johnson)	(TA - Willie Henry)		e Brameld, Alan Wornock)	Electrical Equipment in Hazardous Area (EEHA) Competency Requirements	APPROVED	30/07/20
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Mechanical	Pipelines	Process	Risk and Sal		STANDARD - LOW VOLTAGE SWITCHGEAR	APPROVED	24/02/20
(TA · Godfrey Howard)	(TA - Roland Fricke)	(TA - Utpal Mehta)	(TA - Rich	ard Pocock)	STANDARD - CABLES AND GLANDS	APPROVED	25/02/20
Stan ards Guidaines	Standards Guidelines	Standards Guidelines	Standards Guidelines		STANDARD : HIGH VOLTAGE SWITCHGEAR	APPROVED	24/02/20
Guidemes	Guidennes	Guidennes		h/Safety/Integrity Standards	STANDARD : STATIC AC UNINTERRUPTIBLE POWER SUPPLY UNIT	APPROVED	23/02/20
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(TA - Rick Macente, Stuart Pharoah) Stan ards	(TA - Hassan Zaghloul)	(TA - David Thain)	(TA - Dan Gibson)		·		
± Stan arus	Guidelines	Standards Guidelines			STANDARD ELECTRICAL INSTALLATION	APPROVED	23/02/20
		Subsea Standards Matrix and Action Plan			STANDARD ELECTRICAL INSTALLATION	APPROVED	23/02/20
Extern Ext.: ds & Shell DEPs via WELLbrary					STANDARD: ELECTRICAL HEAT TRACING	APPROVED	23/02/20
					STANDARD: ELECTRICAL PROCESS HEATERS	APPROVED	23/02/20
Ouestions about standards should be addressed to the	e <u>relevant Technical Authority</u> . For access to superceded st	andards, use CDD or contact Cornorate Document Control			STANDARD: EMERGENCY GENERATORS	APPROVED	23/02/20
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		2138204	01	W1000SE014	STANDARD: NAVIGATIONAL AIDS FOR OFFSHORE FIXED & MOBILE FACILITIES	APPROVED	24/02/20
		3136328	1	W1000SE003	STANDARD: POWER TRANSFORMERS	APPROVED	23/02/20
			-		STANDARD: SELECTION, INSTALLATION AND MAINTENANCE OF EX CERTIFIED ELECTRICAL		
		2 <u>292351</u>	3	W1000SE0290001	EQUIPMENT GUIDELINE	APPROVED	15/01/20
		2421576	01	W1000SE006	STANDARD: STATIC DC UNINTERRUPTIBLE POWER SUPPLY UNIT	APPROVED	23/02/20
		3128143	01	W1000SE011	STANDARD: SYNCHRONOUS AC MOTORS AND GENERATORS	APPROVED	23/02/20
		3163856	01	W1000SE018	STANDARD: STREINENBOS AC METORS AND GENELOTIONS	APPROVED	23/02/20
		A 2230892	00	W1000SE028	W1000SE028 CODE OF PRACTICE FOR HAZARDOUS AREA VERIFICATION DOSSIER	APPROVED	09/01/20
		2 <u>281504</u>	00	W1000SE164287	W1000SE164287 ELECTRICAL SAFETY STANDARD	APPROVED	18/05/20
		2 <u>599484</u>	00	W1000SE2599455	W1000SE2599455 STANDARD : COMPETENCY REQUIREMENTS FOR AUTHORISED ELECTRICAL PERSONS	APPROVED	17/11/200



Process Mapping





Engineering Portal Configuration





EDM Photogrammetry

ALIS Home > North Rankin 'A'

North Rankin 'A'

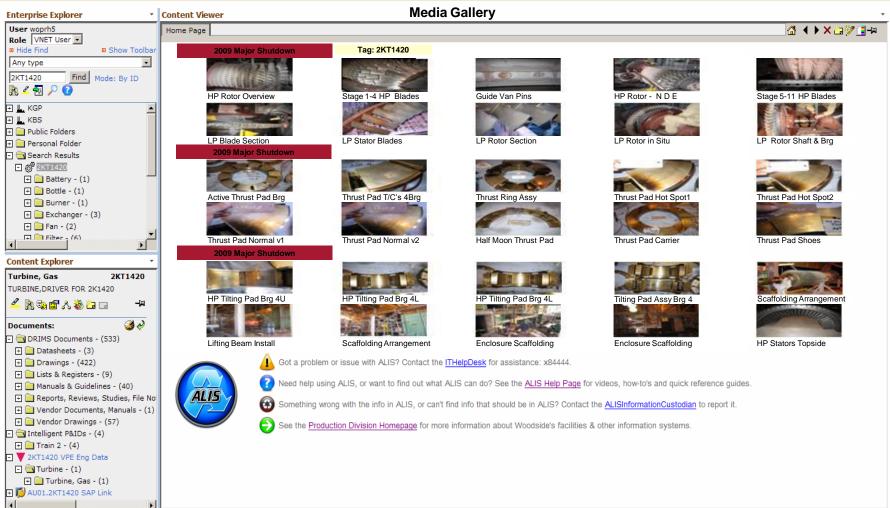
North Rankin 'A' > ALIS Portal > Portal





Engineering Portal Media Gallery

Karratha Gas Plant > ALIS Portal > Portal





Return On Investment

Quantified Benefits:

- 1. 10% more efficient Information Searching
- 2. 86% more streamlined Data Handover
- 3. 93% reduction in Supported Applications
- 4. 93% reduction in Training costs

Unquantified Benefits

- Handover of engineering data for sold assets
- Reuse of engineering data and designs
- Improved IM quality resulting in safer workplace and reduced unplanned shutdowns
- Strategic sourcing opportunities of EPC's

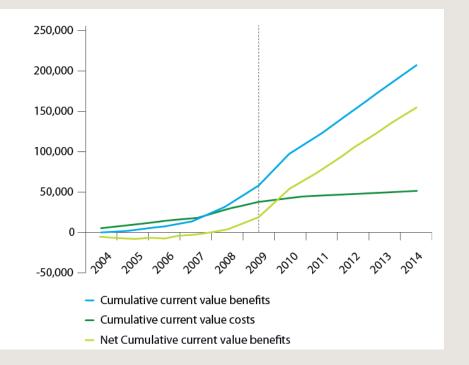
Hyperlink to published ROI study:

http://www.deloitte.com/view/en_AU/au/services/consulting/article/4ba0f25acb2a3210VgnVCM100000ba42f00aRCRD.htm

Courtesy of Deloittes Australia



ROI Payback Period



Net cumulative current value benefits

Payback period

Woodside's "EDM" project achieved full payback in 3.4 years or by mid 2007. The following graph describes the cumulative current value costs versus the cumulative current value benefits.

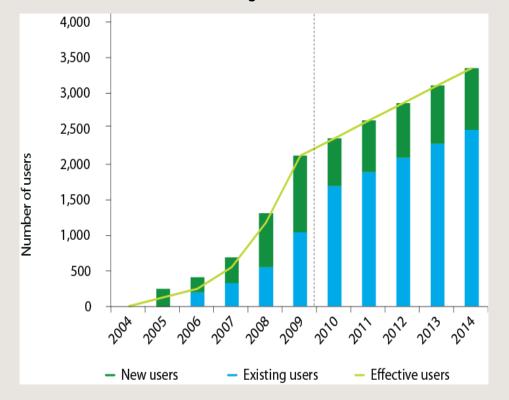
The point of intersection represents the project's breakeven point.

From 2009, project costs began to stabilise as the implementation reached its final stage.

Benefits increase dramatically from 2007 due to realising the benefits from the Angel LNG handover and as user adoption increases.



Keys to success



Total and effective users including contractors

Describes the number of existing and new Woodside Portal users per annum; including contractors. In the initial years of the implementation it is assumed that due to user inexperience and the amount of data in the system at the time, the full benefit of the system may not have been realised.

To account for this, the number of users have be multiplied by an 'effectiveness' rate. This rate was assumed at 50%, 60%, 80%, 90%, in years 2005, 06, 07, 08, respectively. Full user effectiveness (100%) was assumed from 2009 on. The 'Effective Users' have been used for calculations when total users are required.

New users are people who are new to using the system in a given year. This was determined by the additional users added each year, plus the replacement of existing users due to attrition.



ROI Cost Reduction

Reduction in training costs

		Source
Total training required before on previous corporate tools	20hrs	WEL EDM Team
Training required for AVEVA NET	1.5hrs	WEL EDM Team
Saving in training per new user	18.5hrs	
Benefit per new user	\$1,351.60	

Reduction in support applications

		Source
Applications prior to AVEVA NET	253	WEL EDM Team
Applications after AVEVA NET installation	18	WEL EDM Team
Applications no longer used	235	
Cost saved per applicationpa	\$1,000	WEL IT dept.
Annual saving from applications pa	\$235,000.00	



Award Winning Performance ! Angel "Overall" winner WA Engineering Excellence Award 2009

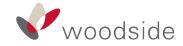
Integration and innovative use of computer automation, intelligence, modelling systems or multi-media techniques . Angel was the first project to deliver a fully integrated set of information to the company for use **prior to start-up**.

The "electronic" information asset was delivered within an integrated "VNET" Angel Project Portal (branded in Woodside as ALIS – Asset Lifecycle Information System).

The portal allowed access to all engineering, maintenance and operations information and allowed for two views, a project view and an operations view.

The project view allowed project personnel to use the portal for project execution while the operations view allowed for the integration of information assisting the development of maintenance and operations information well in advance of facility start-up.

ALIS was established on an extranet (new Woodside infrastructure) which was accessible by third parties involved in the design, fabrication and installation processes.



Angel Platform - "Engineering Excellence Award 2009"

Integration of information was primarily via a tag paradigm & included access to & from the following:

- f. Intelligent P&IDs
- f. Computerised Maintenance Management System f. All engineering data
- f. Documents and drawings

f. Subsea Inspection System

f. 3D models

- f. Geographical Information System (GIS). f. Photographs
- f. Equipment manuals & certification & traceability dossiers

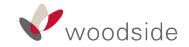
Many of these engineering applications were new. All information was progressively passed into the Woodside systems after quality checks were done.

It was a benchmark, with 100% of all project information established within the Woodside systems at the ready for start-up phase, including all hazardous area inspection and pressure safety valve certification.

The project integrated the asset information, which traditionally has been restricted to topsides plant, with all the substructure (jacket) and Subsea infrastructure.

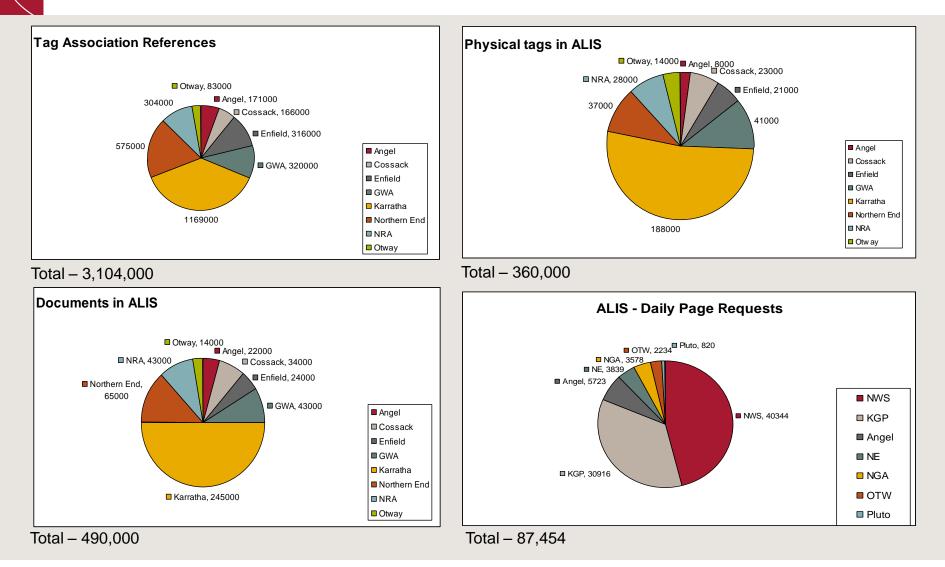
The project 3D models were the prime mechanism to navigate this information, using associations with relevant information and systems. For Subsea, this included integration with the Subsea inspection system (COABIS) and the GIS. All 3D models were as-built and fully tagged with x-refs, an innovation for the industry.

Hyperlink : http://www.engineersaustralia.org.au/ieaust/index.cfm?4B274629-D2B5-F3D1-EC4C-DA5201D2A5E5



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EDM Statistics





Current Opportunities and Activities

- 1. Integration with electronic permit to work system
- 2. Integration with handheld devices
- 3. Use of Radio Frequency Identification (RFID)
- 4. Photogrammetry and Media Galleries
- 5. SAP Integration Portal
- 6. Integration of Sub sea GIS / GPS Technologies
- 7. People / location management
- 8. Contribute to ISO 15926





- 1. Understand Human Behaviour "what's in it for me" duck management
- 2. Drive Intuitive solutions "Internet banking approach = less training"
- 3. Drive System (software) Integration "configuration not customisation"
- 4. Embrace Operations and Maintenance processes
- 5. Demonstrate financial returns
- 6. Standardise Metadata "Google type wildcard search"
- 7. Standardise standards and deviation process "one size fits all"
- 8. Draw the line "Address legacy data separately"
- 9. Use "internet" portal technology
- 10. Drive process through "Engineering" & not "IT"



EDM summary & Digital Plant Philosophy



"Allows you to" Slice Information



"The Digital Plant" Dice's Information



"The Digital Plant" Even Comes with a

Set of Steak Knives

"Limited Offer first 5 customers See details for terms & Conditions of Supply" Offer ends 29.02.2009





Thankyou

